



# WELCOME TO WALA XIII: *THE SPIRIT OF PRAGUE*

Diego R. Gonzalez  
Aeropuertos Argentina 2000 SA  
29, June, 2023

**WALA XIII  
PRE CONFERENCE SEMINAR\***  
Day 1

\*by invitation only - Sponsors & Airport Operators priority – Dress Code: Business Casual Attire

Venue: ADP ~~Groupe~~ Conference room at Charles de Gaulle Airport, ~~Maison de l'Entrepreneur Belge~~ Rue Louis Coubert, 93290 Tremblay ~~en~~ France, France

15h00 – 16h30 Airport Commercialization: Contractual challenges after three decades of expansion and a pandemic

Eduardo HAYDEN CARVALHAES NETO, ~~Partner~~ – Lefosse

Rafael DICKSON MORALES, Founding Partner - DMAC

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WALA XII 2022 | Pre Conference Seminar # Legal Issues of Force Majeure in Airport Concession Con

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THE AIRPORT LAW  
CONFERENCE**  
Supporting a sustainable  
future for civil aviation  
The airport of tomorrow

Paris, France  
28-30 June 2023

**PROGRAM**

abiaxair

**URBAN AIR MOBILITY  
LEGAL FORUM**  
Friday 30 June

AIR MOBILITY + PARKING  
PARIS 2023  
WALA

by MARCELO MINOLITI

abiaxair

# sustainable + tomorrow Why AIRPORT LAW is IMPORTANT?

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Hosted by



**SHH...COFFEE FIRST**

# When, Why & Where : How WALA began

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- ❑ as a response to a growing need to develop airport law globally
- ❑ in agreement that air/aeronautical law was outdated
- ❑ to create a worldwide meeting point for airport lawyers and all other civil aviation professionals
- ❑ to debate all topics regarding the civil legal aviation ecosystem, from an airport perspective

## ***THE SPIRIT OF PRAGUE***

The World Association of Airport Lawyers (WALA) was **imagined** in 2007,

by a group of **airport lawyers** from non-EU and South America countries,

who attended an ACI Seminar held at Prague airport.



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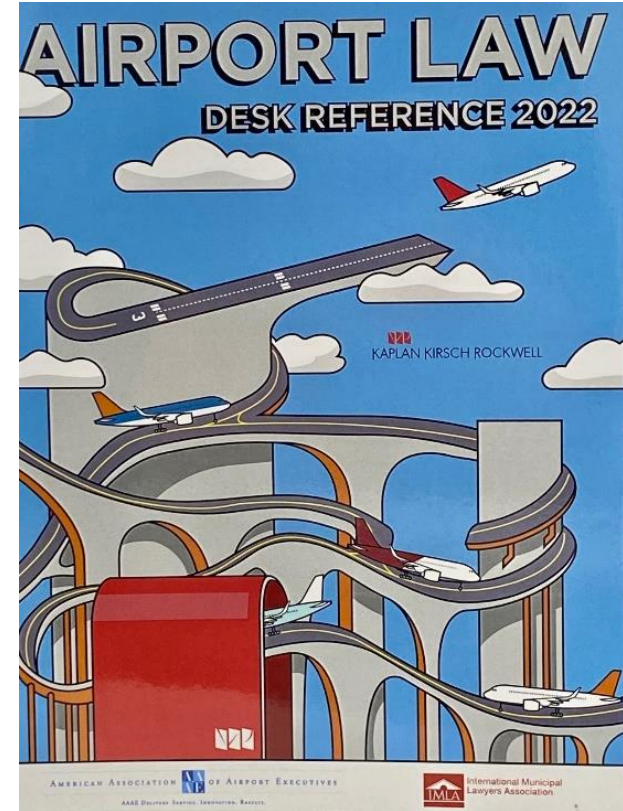
# WHAT IS AIRPORT LAW?

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- ❑ Robust body of law
- ❑ Unusual compared to many other legal disciplines (e.g. Aviation Law) *because statutes, formal regulations, and case law, even combined, represent a relatively small portion of the body of the law.*
- ❑ Diversity of non-traditional sources like *federal agency policy papers, guidance, directives, opinions, advisory publications, research papers and best practices.*

...In USA



KAPLAN KIRSCH ROCKWELL  
October 2022

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Angelica Noboa y Joan Peignand, República Dominicana  
Augusto Dal Pozzo, Brasil  
David Dueñas, Chile  
Diego Raul Gonzalez, Argentina  
Gustavo Pablo Lupetti, Argentina  
Hebe Romero, Paraguay  
Hernán Adrián Gómez, Argentina  
Jaime Rodriguez-Arana, España  
Julio Facal, Uruguay  
Katuska Figueroa Obispo, Venezuela  
Larissa Souza Paganelli y Natalie Vergari, Brasil  
Manuel De La Torre, México  
Marcos Serrano y Lucas Lafosse, Argentina  
Olga Ramirez, Colombia  
Pedro Billorou, Argentina  
Peter Kirsch, USA  
Rafael R. Dickson Morales, República Dominicana  
Rita Cornejo Lanao y Ranfis Ortiz Roncal, Perú  
Santiago Manuel Herrera, Argentina  
Yorside Duque, Venezuela  
Yudith Castillo, República Dominicana

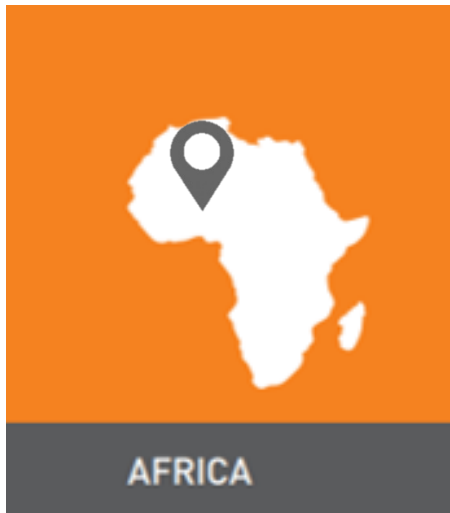
Próximamente...



- ❑ Robust body of law
- ❑ Unusual
- ❑ Diversity of non-traditional sources

...In IBEROAMERICA

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## WHAT ABOUT AIRPORT LAW

- Is it a Robust body of law?
- Is it Unusual?
- Relies on a diversity of non-traditional sources?



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# WHAT IS WALA?

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2011, Dallas, USA



**BOARD MEMBERS**

2023

Canadian Not-for-profit  
Corporation

Vancouver, Canada



**DIEGO GONZALEZ**  
PRESIDENT OF WALA  
Aeropuertos Argentina 2000

Diego is President and Founder Member of the Worldwide Airports Lawyers Association (WALA). Diego is Attorney - Law School of Universidad Nacional de La Plata [UNLP] Graduated in April, 1992. Master In Administrative Law - Universidad Austral. Graduated in December, 1995. Since 1999 he is Legal Affairs Manager at Aeropuertos Argentina SA. Diego has extensive airport/civil aviation industry experience along 20 years. He is Author of the Book, "Airport Law: Juridical Regimen of the Airport Service", Prometeo, Buenos Aires, 2013.



**ALAN MENEGHETTI**  
SECRETARY OF WALA  
Partner of Radcliffes LeBrasseur

Alan undertakes a full range of privacy, commercial and regulatory work in the general commercial, aviation and manufacturing sectors. Alan's practice ranges from handling regulatory issues to the procurement of suppliers and responses to tenders, to data protection and privacy, information technology, intellectual property, and the drafting and negotiating of various commercial agreements, such as outsourcing, supply, service, and research and development. He has worked extensively on matters in Africa, Asia, the Americas, Europe and the United Kingdom. Alan is a regular contributor to publications and speaker at conferences in these sectors, and his articles and book reviews have been widely published. He is the co-Vice Chair of WALA.



**MICHAEL SIEBOLD**  
VICE CHAIR OF WALA  
Founder & Partner of Arnecke Sibeth Diabelstein

Michael Siebold is currently Vice Chair and Executive Board Member of the Worldwide Airports Lawyers Association (WALA). His practise over more than 3 decades has always been set on an international footing with a strong focus on infrastructure projects throughout the world, including stadium and arena projects, airport and port work, etc. Michael earned his primary civil law degree in Germany and his secondary common law degree in Canada. He is the founding partner of Arnecke Siebold, and now senior partner of Arnecke Sibeth Diabelstein, a leading German law firm with more than 150 fee earners in 6 offices in Germany.



**ELIZABETH ALBERGONI**  
EXECUTIVE BOARD MEMBER OF WALA  
Investment Director for HRL Morrison & Co

Elizabeth is an Investment Director for HRL Morrison & Co based in their Sydney, Australia office. She has responsibility for the performance of a number of the investments Morrison & Co manages on behalf of its clients. Elizabeth has extensive industry executive experience including 9 years with Sydney Airport immediately prior to joining Morrison & Co and several years working as a competition and regulatory lawyer focussed on infrastructure. Elizabeth is a director of Perth Airport, Queenstand Airports Ltd, Land Registry Services NSW and an executive board member of the World Airport Lawyers' Association.

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# EDITIONS

- I 2008 CIUDAD REAL, SPAIN
- II 2009 CIUDAD REAL, SPAIN
- III 2010 LISBON, PORTUGAL
- IV 2011 DALLAS, USA
- V 2012 AMSTERDAM, THE NETHERLANDS
- VI 2013 MONTREAL, CANADA
- VII 2014 BUENOS AIRES, ARGENTINA
- VIII 2015 ATHENS, GREECE
- IX 2017 BOLOGNA, ITALY
- X 2018 LONDON, UK



Castilla-La Mancha



Schiphol



Aeropuertos Argentina 2000



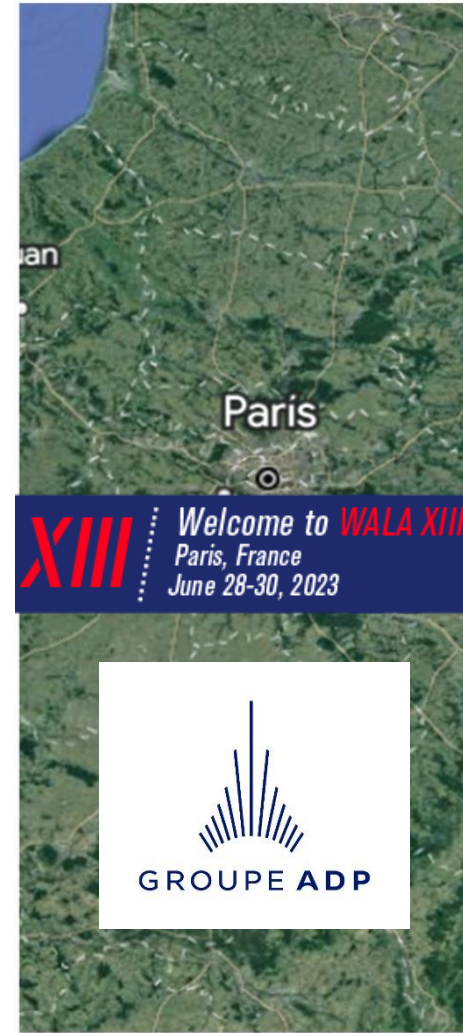
Aeroporto di Bologna

YOUR LONDON AIRPORT  
*Gatwick*



PUNTA CANA  
INTERNATIONAL AIRPORT

WORLDWIDE AIRPORTS  
LAWYERS ASSOCIATION



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1.075  
DELEGATES

530  
ORGANIZATIONS

202  
TOPICS

228  
SPEAKERS

85  
COUNTRIES

56  
SPONSORS

12  
HOSTS

## COUNTRIES REPRESENTED



AFRICA

AMERICAS

2008 -2022

WALA holds a unique annual conference that takes place along with its AGM.

WALA's distinctive characteristic is its outstanding global reach:

On each conference delegates represent in average 30 different countries and all regions of the world

ASIA / OCEANIA

EUROPE

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# TAKE THE CHALLENGE

If you are an AIRLINE lawyer, raise your hand



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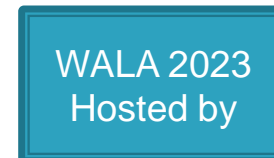
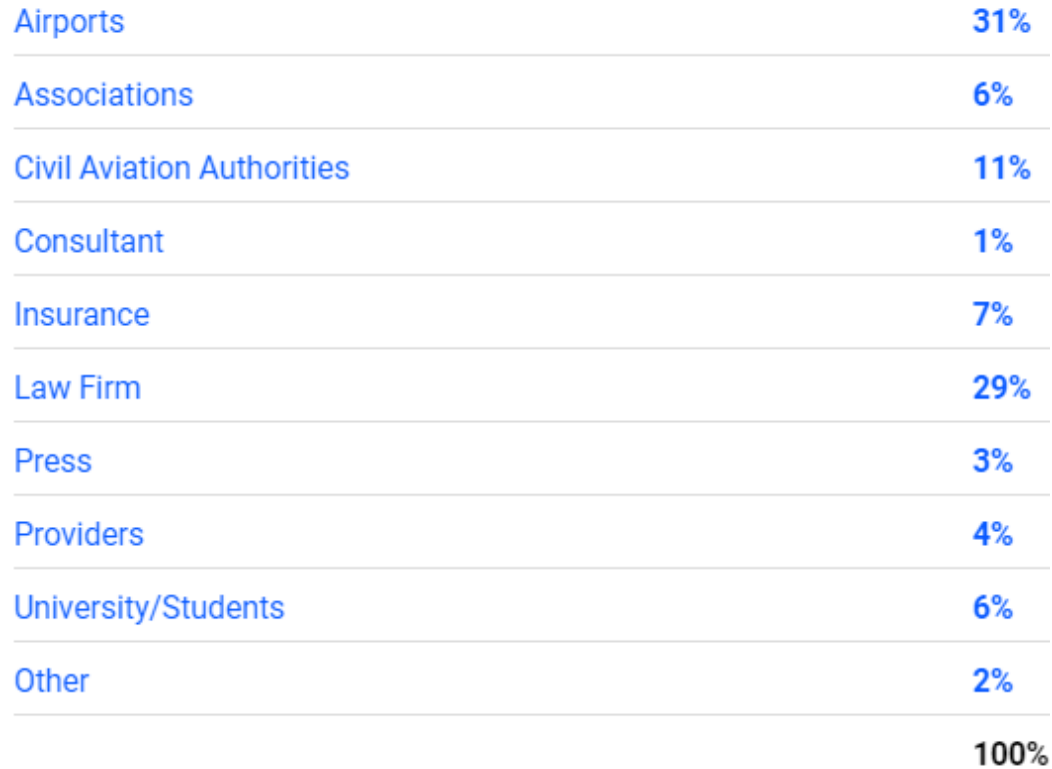


# Profile Delegates WALA Conferences

## 2008 – 2018



## 2008 – 2022



**IATA  
LEGAL  
SYMPOSIUM**

Paris, France  
19-21 October 2022

**PROGRAM**



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Program sponsored by **Deloitte. Legal**



**AIR LAW**  
does not mention the  
word "airport"

**WORLDWIDE AIRPORTS  
LAWYERS ASSOCIATION**

**AIRPORT HERE!**

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28-30 June 2023

Last updated 6 June, 2023

**PROGRAM**



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**AIRPORT LAW**  
*The spirit of Prague*


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# Who WALA are?

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A large, dense collage of numerous small, square photographs of diverse individuals of various ages, ethnicities, and genders. The photos are arranged in a grid-like pattern, creating a mosaic effect. The individuals are shown in various settings, some smiling, some in professional attire, and some in more casual or candid moments. The overall tone is positive and inclusive.

WE ARE WALA

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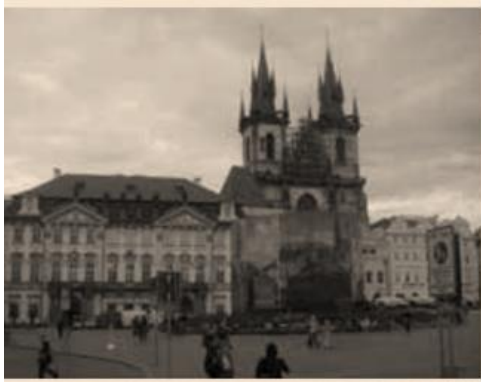
**PROGRAM**

**URBAN AIR MOBILITY  
LEGAL FORUM**  
Friday 30 June

Air MOBILITY + PARKING  
PARIS 2023  
WALA  
BY MARCELO MINOLITI

# Why is AIRPORT LAW IMPORTANT?

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1. the airport of **TOMORROW**,  
as part of a **SUSTAINABLE** Civil Aviation  
ecosystem, must rely on and consider  
the corpus of Airport Law

2. **THE PRAGUE SIPIRT SHOULD GUIDE  
AUTHORITIES, LEGISLATORS AND THE  
COURTS**

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In summary, because airport law is important,  
annual **WALA conferences** are necessary,  
and  
should be supported by  
as many airport operators worldwide as possible

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Welcome to WALA XIII – Paris, France, June 28-30, 2023

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PUNTA CANA  
INTERNATIONAL AIRPORT



Legislating the airport of TOMORROW in a  
SUSTAINABLE ecosystem,

**MUST START  
NOW!!!**

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***“IT’S NEVER TOO LATE...”***

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# ***IT'S NEVER TOO LATE...***

- To promote comprehensive **Air Transport Agreements**
- To support the development of **multi-modal transportation**
- To support **Decarbonisation** of ground handling activities
- To understand the **dilemmas** and challenges of civil aviation
- To improve **Airport Capacity, connectivity and competition**
- To be alert about **Data Breaches**
- To understand the **Liability** of the Airport Operator
- To clarify legal aspects of airport **slot** management
- To consolidate Airports as **destinations**
  
- To understand the importance of ***URBAN AIR MOBILITY LAW***





**“It’s never too late”**

**Benjamin Prado**  
**Spanish poet**

# WELCOME & ENJOY THIS GREAT EVENT



- ▶ **Diego R. Gonzalez | [diegon@me.com](mailto:diegon@me.com)**

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