

The logo for Curaçao Airport Holding (CAH) features the letters 'CAH' in a bold, white, sans-serif font, centered within a white square border.

CURAÇAO AIRPORT
HOLDING



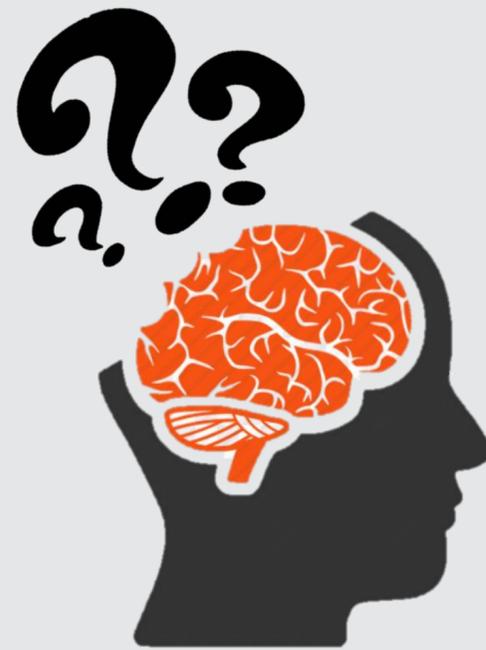
Curaçao Airport: Connecting Continents

Sharing Experiences with Roangelo Lodewijks LL.M.



XII Welcome to **WALA XII**
Punta Cana, Dominican Republic
April 27-29, 2022

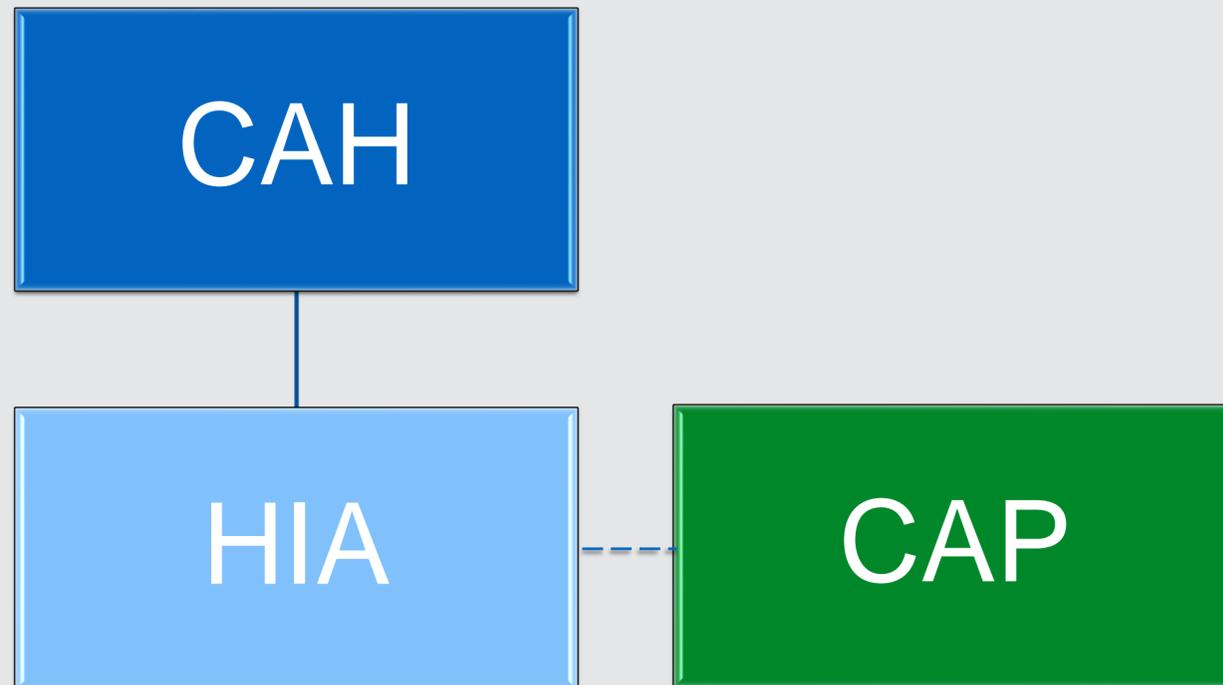
State of Being



WALA 10 October 2019 Bogota, Colombia



Airport Structure



“When the river runs dry....”

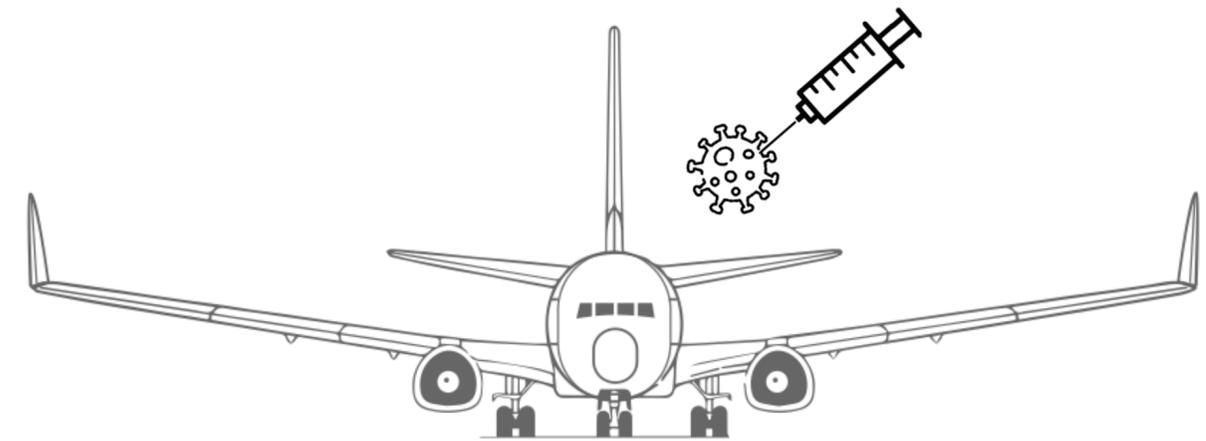


What happens when all resources are exhausted?



Force Majeure

- Political, Non-political Event or Other Events;
- Beyond reasonable control of Affected Party;
- Such event prevents Affected Party from performing/discharging obligations; and
- The Affected Party is unable to overcome/prevent such event, despite exercise of care and due diligence



Legislation

- National Ordinance PFC: basis regulation for passenger facility charges
- National Decree Methodology determination PFC
- Ministerial Regulation: Established tariff for a 3-year cycle.



Tariff Proposal Procedure



Interim Annual Tariff Adjustment Procedure



- Annual charge adjustment
- Amounts settlements on an annual basis
- Deviations in volume of traffic and transport between the forecasts and actual must be significant
- Difference must exceed bandwidth
- Minor differences postponed for settlements in next cycle.



PFC	Current tariffs per January 1, 2020	Proposal tariffs per January 1, 2021 (2 nd mid-term evaluation)	Percentual tariff increase
International	\$45.00	\$49.00	9%
Aruba	\$32.00	\$33.00	3%
Bonaire	\$16.00	\$17.00	6%
Sint Maarten	\$32.00	\$33.00	3%
Transfer	\$11.00	\$11.00	0%
LF (per ton MTOW)	\$7.33	\$7.33	
<i>Tariff part Airport</i>	\$3.55	\$3.55	0%
<i>Tariff part Air</i>	\$3.78	\$3.78	
PF	\$0.61	\$0.61	0%



Unforeseen & Exceptional Circumstances

- Unforeseen & Exceptional Circumstances
- Significant Effect on Airport Costs or Revenues
- Normal Procedure is Strong Risk
- Re-evaluation
- Limitation within cycle





Application unforeseen & exceptional circumstances

PFC	Tariffs per January 1, 2020	Proposal tariffs 2021 consultation	% change 2021-2020	Proposed Tariff 2021	% Change 2021-2020	Proposed Tariffs 2022-2024	% Change 2022-2020
International	\$45.00	\$193.50	330%	\$99.00	120%	\$81.00	80%
Aruba	\$32.00	\$137.60	330%	\$63.00	97%	\$59.00	84%
Bonaire	\$16.00	\$68.80	330%	\$38.00	138%	\$35.00	118%
Sint Maarten	\$32.00	\$137.50	330%	\$63.00	97%	\$59.00	84%
Transfer	\$11.00	\$47.30	330%	\$15.00	36%	\$15.00	36%
LF (per ton MTOW)	\$7.33	\$7.33	0%	\$7.33	0%	\$7.33	0%
<i>Tariff part Airport</i>	\$3.55						
<i>Tariff part Air</i>	\$3.78						
PF	\$0.61	\$0.61	0%	\$0.61	0%	\$0.61	0%



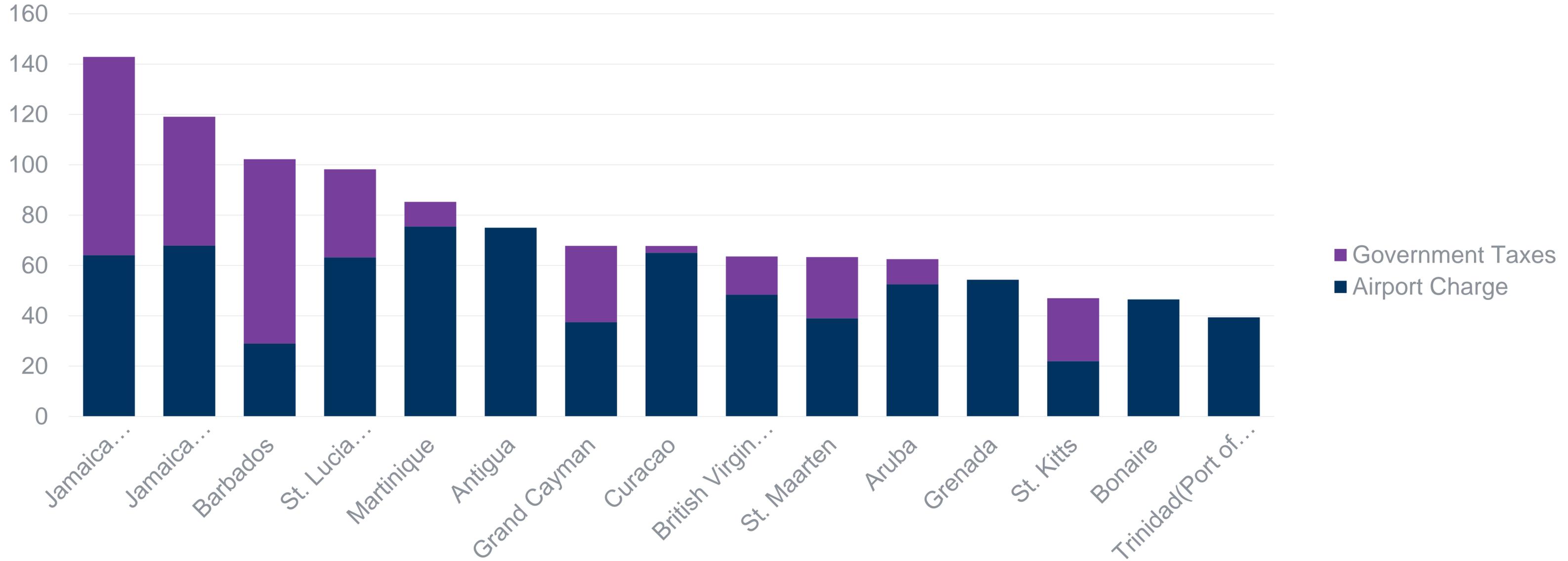
Solutions

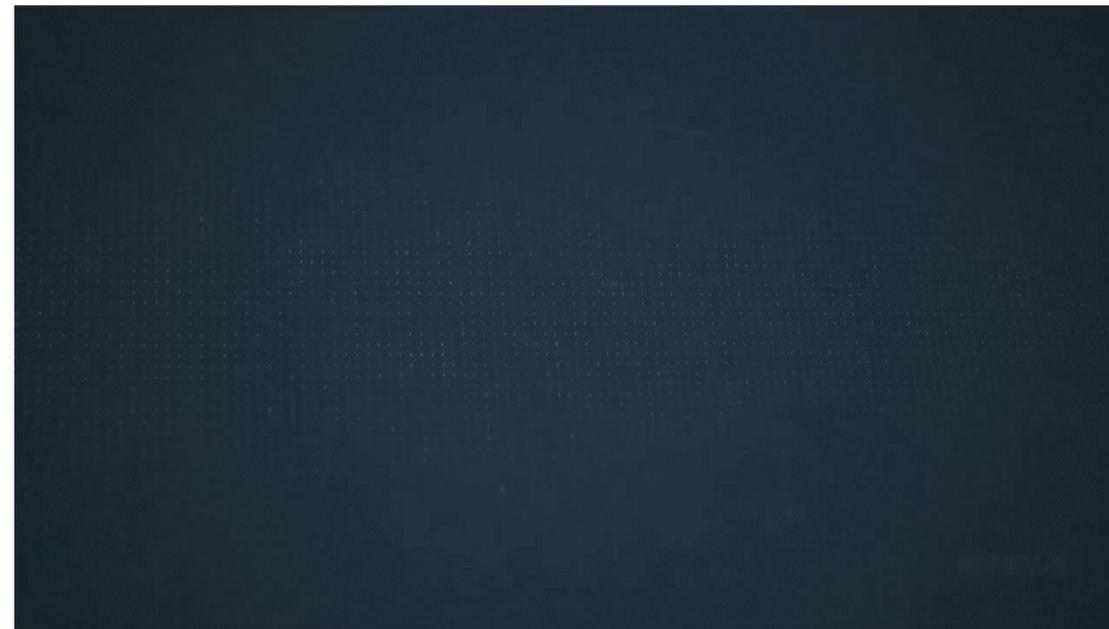
- Substantial under-coverage
- Capitalized & Treated as Fixed Asset
- Amortization in more than 1 cycle
- Compensation for Pre-financing

PFC	Tariffs as from 1-1-2021	Final tariffs Cycle 2022-2024	Percentual tariff increase
International	\$49.00	\$63.00	29%
Aruba	\$33.00	\$38.00	15%
Bonaire	\$17.00	\$20.00	18%
Sint Maarten	\$33.00	\$38.00	15%
Transfer	\$11.00	\$15.00	36%
LF (per ton MTOW)	\$7.33	\$8.97	
<i>Tariff part Airport</i>		\$3.55	22%
<i>Tariff part Air</i>		\$5.42	
PF	\$0.61	\$0.61	0%



Comparison of selected Caribbean airport passenger charges, fees and taxes





HEALTH · COVID-19

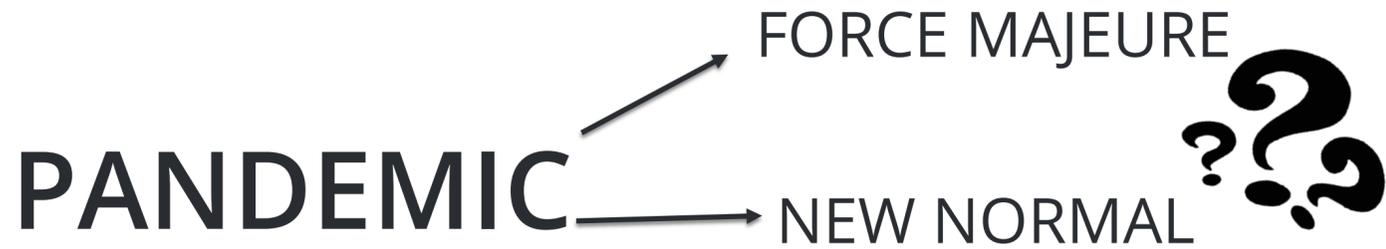
From Scandinavia to Spain, Europe is unmasking and moving on from COVID. Here's who's relaxing restrictions

BY SOPHIE MELLOR
February 11, 2022 6:31 AM GMT-4
Updated February 14, 2022 5:59 AM GMT-4

Reuters

U.S. will no longer enforce mask mandate on airplanes, trains after court ruling

2 hours ago



my.europe EUROPE NEWS

As European countries lift restrictions, is this the end of COVID-19? COMMENTS

By Lauren Chadwick · Updated: 18/03/2022

March 7, 2022
Announcement #567

COVID-19 TESTING AT ENTRY WILL BE ELIMINATED

As of Thursday, March 10, 2022:
Individuals traveling to Curaçao just need to fill in a digital Passenger Locator Card (PLC). This means that COVID-19 tests are no longer required when traveling to Curaçao.

Everyone traveling to Curaçao must complete the Passenger Locator Card (PLC) via www.dicardcuracao.com

BIBAND®
min. met # COVID-19

www.covid19.cw | www.bakuna.cw
Gubieru di Kòrsou | 564 0440



Curaçao Airport: Connecting Continents | April 29, 2022

Schengen Visa

Bulgaria Today Removed All COVID-19 Requirements for ...

Bulgaria Today Removed All COVID-19 Requirements for Arrivals From ... EU digital COVID certificate for vaccination, recovery or testing or...

6 days ago



Schengen Visa

US Drops COVID-19 'Do Not Travel' Advice for Several EU Countries - SchengenVisaInfo.com

The United States Centers for Disease Control and Prevention (CDC) announced on Monday that it had lifted the 'Do Not Travel' advice for...

5 hours ago



Times of India

Azerbaijan removes COVID-19 test mandate for fully vaxxed travellers

Indians travelling to the United Kingdom on European Union (EU) carriers like Air France, Lufthansa, and KLM by transiting via these airlines'...

2 days ago



BTN EUR Business Travel News Europe

Netherlands to remove pre-departure test requirement

The move is part of a wider relaxation of Covid rules in the Netherlands taking place this month. "Everyone travelling to the Netherlands is..."

1 month ago



Schengen Visa

List of EU Countries That Have Completely Removed COVID-19 Travel Restrictions for Non-EU Travellers ...

Following the improvement of the COVID-19 situation and the high vaccination rates, several European Union/European Economic Area countries...

1 day ago



March 10, 2022
Announcement #569 | Revid Version

RELAXATIONS REGARDING THE USE OF FACEMASKS

As of Tuesday, March 8, 2022
Besides the obligation for people 12 years and older to still use a facemask in:
• Hospitals and other care facilities.
• Public transport and commercial transport (a.o. Taxis and tour buses)

Remind the use of a facemask also mandatory in:
• Establishments and indoor spaces used for funerals

Furthermore business owners, institutions and organizations will maintain the freedom to apply mandatory use of facemasks in their own establishment. If this is the case, a clear sign must be placed at the door of the establishment so that visitors are aware that the use of masks is an obligation to enter the establishment.

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www.covid19.cw | www.bakuna.cw
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The Points Guy

Jamaica ends COVID-19 testing requirement for visitors

This is good news for travelers considering a trip to the Caribbean. Aruba, Curacao and the U.S. Virgin Islands are among the other destinations...

3 days ago



CURAÇÃO AIRPORT HOLDING: CREATING OPPORTUNITIES

