



WELCOME
TO IX WALA

Bologna, Italy,
January 18-20, 2017

Session
AIRPORTS, BILATERAL AGREEMENTS & PERMITS

Chair
Diego Gonzalez, Legal Manager, Aeropuertos Argentina 2000

Panelists
Isabelle Lelieur, Aviation Lawyer
Patricia O'Shea, Group Head of Legal and Secretariat Dublin Airport

January 20, 2017

1946

BERMUDA I

Different reality/ Same situation

States only consider the designated air carrier's interest, as parameter to decide both appointments,

- 1) *air traffic rights through the bilateral negotiations*
- 2) *permits to operate requested routes*

Historically, airlines had monopolized the characterization as *standardbearer* of the public interest: **public interest = airlines interest exclusively**

Nowadays Civil Aviation interests include, at the same level than airlines, many others interested parties whose legitimated interests must be considered

2007- 2017
USA-EU Open Sky
Third Countries



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AIRPORTS & BILATERAL AGREEMENTS



Isabelle Lelieur
Aviation & Airport lawyer

- ▶ After graduating from Toulouse law faculty in 1999, Isabelle Lelieur acquired a Masters Degree in Air & Space Law in Aix-en-Provence law faculty (IFURTA) and an LLM at the Institute of Air & Space Law at McGill (2000-02).
- ▶ Isabelle has been working in the Aviation sector for 16 years. She pursued a traineeship at Air France's International Affairs Department (2000) and another traineeship at the European Commission in Brussels (2002), followed by a position as the head of the Legal Department at the French Airport Association (2003-07).
- ▶ Then, she headed the Legal Department of VINCI Airports (2007-2017), alongside maintaining a position as an academic speaker (2003-present). In 2003, she published a book on ownership and control of airlines. Currently, Mrs. Lelieur works as an independent aviation/airport lawyer.

DECEMBER 2016

the Department of Transport (DOT) authorized Norwegian Air International (NAI) flights from Boston and New York to the Irish airports of Cork y Shannon

AGAINST



IN FAVOUR



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AIR CARRIER'S PERMITS – HOW NORWEGIAN EXPANSION BENEFIT SECONDARY & REGIONAL AIRPORTS



Patricia O'Shea
Group Head of Legal and
Secretariat Dublin Airport

Patricia O'Shea graduated from University College Cork and completed her professional qualification with the Law Society of Ireland. She is also admitted to the Roll of Solicitors of the Law Society of England and Wales.

Post qualification, Patricia undertook a traineeship period with the EU (DG COMP). She then worked as sole in house counsel with De Beers Industrial Diamonds (now Element 6), and for many years as Country Counsel for IBM in Ireland. Patricia took up her current role with daa plc in 2011. As Group Head of Legal & Secretariat she has responsibility for the provision of legal services to the Ireland-based and international businesses the latter which consists of two main subsidiaries. One subsidiary, ARI, is one of the world's longest established and most successful travel retail companies with operations in Europe, Middle East, Asia, North and South America and New Zealand. The other subsidiary, daai, manages and operates airports in foreign jurisdictions and provides consultancy services.

Patricia was a founding member of the Corporate and Public Law Association in Ireland sitting on its Executive Committee for a number of years. She is a member of the GC Powerlist Ireland 2015 and her team was included in the in house legal teams Powerlist in 2016.

Patricia has spoken at many conferences during her career and delivers lectures on various courses offered by the Law Society of Ireland.



Thank you

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